2015 Full Year Results Presentation

Year ended 31 March 2015







Full Year Result Highlights

12 months to 31 March 2015

	NZ\$M	△PCP	△ <i>CC</i> ¹
Record net profit after tax	113.2	+17%	+61%
Record operating revenue	672.3	+8%	+13%
Record RAC operating revenue	368.2	+9%	+14%
Record OSA operating revenue	291.1	+8%	+14%
RAC new applications consumables rev	+21%	+26%	
OSA masks revenue		+15%	+22%
Gross margin (bps increase)		+252	+443
₂ 1. CC = constant currency			sher&Paykel

Second Half Result Highlights

6 months to 31 March 2015

	△PCP	△ CC ¹
Net profit after tax	+22%	+53%
Operating revenue	+11%	+14%
Gross margin (bps increase)	+286	+429
RAC new applications consumables revenue	+24%	+27%
OSA mask revenue	+20%	+23%



Innovative Products Driving Growth

- Respiratory & Acute Care
 - Optiflow™ oxygen therapy system
 - Evaqua™2 breathing circuits
 - AIRVO™2 & myAIRVO™2 humidifiers with integrated flow generators
- Obstructive Sleep Apnea
 - Simplus™ full face mask
 - Eson™ nasal mask













Full Year Operating Results

FY15 (12 months to 31 March 2015)

	%Revenue	NZ\$M	△PCP	△ <i>CC</i> ¹
Operating revenue	100%	672.4	+8%	+13%
Cost of sales	38.9%	261.4	+1%	+2%
Gross profit	61.1%	411.0	+12%	+22%
Other income (R&D grant)		5.0		
SG&A	26.9%	180.9	+6%	+7%
R&D	9.7%	65.0	+20%	+20%
Total operating expenses	36.6%	245.9	+9%	+10%
Operating profit	25.3%	170.1	+19%	+57%
Profit after tax	16.8%	113.2	+17%	+61%

^{1.} CC = constant currency



Dividend and Gearing

- Increased final dividend by 14%:
 - -8.0 cps + 3.1111 cps imputation credit for New Zealand residents (gross dividend of 11.1111 NZ cps)
 - Fully imputed
 - 1.4118 cps non-resident supplementary dividend
 - Dividend reinvestment plan offered for New Zealand and Australian residents, discount has been removed
- Gross dividend yield, 19.1667 cps, ~3%
- Updated dividend and gearing policies. Revised targets:
 - -a dividend pay-out ratio of approximately 70% of net profit after tax
 - -debt to debt plus equity ratio* in the range of +5% to -5%;



^{*} Calculated using net interest bearing liabilities to total equity excluding unrealised financial instrument gains or losses

Respiratory & Acute Care (RAC)

Operating revenue growth

- NZ\$ +13%

- Constant currency +16%

 New applications consumables revenue growth (Noninvasive ventilation (NIV), Optiflow, AIRVO, Surgical)

-NZ\$ +24%

- Constant currency +27%

 New applications consumables now make up 47% of RAC consumables revenue, up from 42% in FY14

- Further positive clinical trial results published in favour of OptiflowTM:
 - New England Journal of Medicine (Frat et al)
 - Journal of the American Medical Association (Stephan et al)



Obstructive Sleep Apnea (OSA)

H2 FY2015

+10%

- Operating revenue growth
 - NZ\$
 - Constant currency +13%
- Mask revenue growth
 - Constant currency +23%
- Masks continue to take market share













Cash Flow & Balance Sheet

FY15 (for the 12 months ended 31 March 2015)	NZ\$M
 Operating cash flow (+48%) 	146.8
Capital expenditure	53.6
 Depreciation and amortisation 	31.6

FY15 (as at 31 March 2015)	NZ\$M
 Net debt 	51.9
 Total shareholders equity 	471.2
 Total assets 	669.8

• 36% pre-tax return on average equity, 24% on average total assets



Foreign Exchange Effects

- NZ~\$530M of hedging in place at 31 March 2015 for FY15.
- 48% of operating revenue in USD (FY14: 48%) and 24% in €.
- Hedging position for our main exposures:

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	2016	2017	2018
USD % cover of expected exposure	90%	46%	3%
USD average rate of cover	0.74	0.72	0.68
EUR % cover of expected exposure	92%	50%	0%
EUR average rate of cover	0.58	0.58	_

- Previously closed out forex contracts
 - NZ\$21M to operating profit in FY14, \$Nil in FY15



Outlook FY16

- Expect at current exchange rates*:
 - Operating revenue approximately NZ\$750 million
 - Net profit after tax approximately NZ\$125-130 million



^{*} Exchange rates at 29 May 2015: NZD:USD = 0.72 and NZD:EUR = 0.67

Investment Highlights

- A leader in respiratory and OSA treatment devices
- Consistent growth strategy
- Estimated US\$5.0+ billion and growing market opportunity
- High level of innovation
- Global presence
- Strong financial performance NZSX:FPH, ASX:FPH

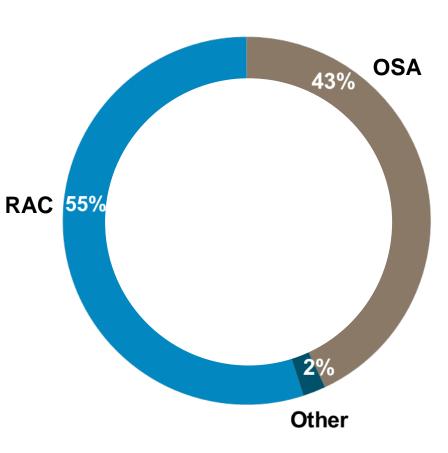




Markets & Products

- Respiratory & Acute Care (RAC)
 - Heated humidification
 - Respiratory care
 - Neonatal care
 - Surgery
- Obstructive Sleep Apnea (OSA)
 - Masks
 - Flow generators
 - Data management tools
 - Humidifiers

 Consumable and accessory products represent approximately 81% of core product revenue (FY14: 79%)

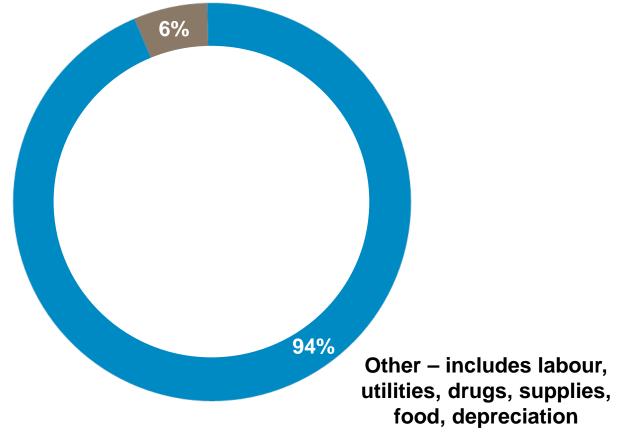


Revenue by Product Group 12 months to 31 March 2015

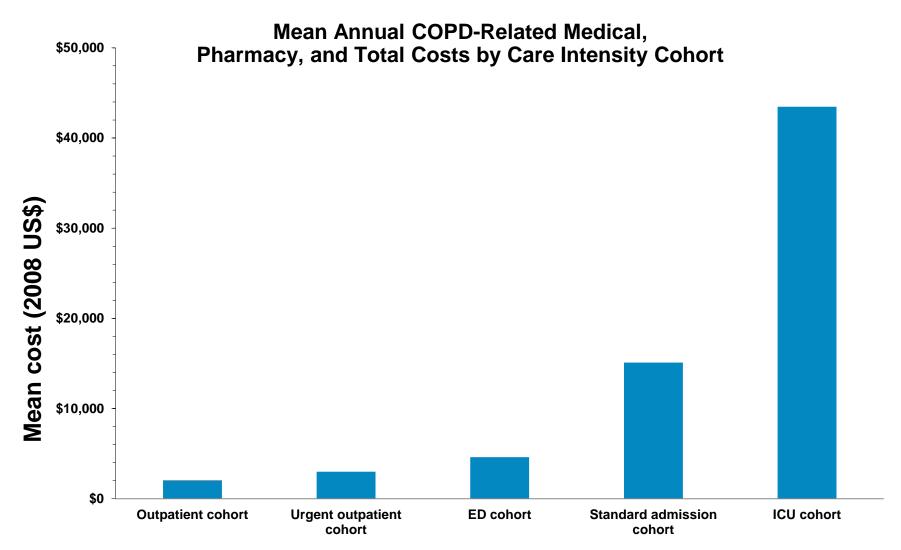


Hospital Cost Breakdown





Lower Care Intensity Equals Lower Cost

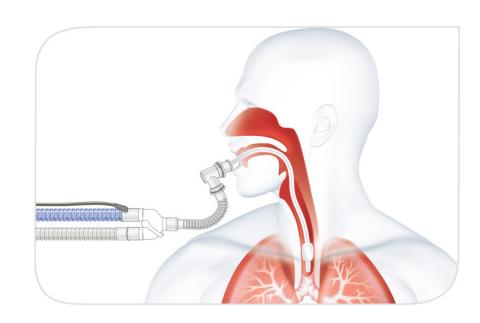


Source: Anand A Dalal, Laura Christensen, 2 Fang Liu, and Aylin A Riedel. Direct costs of chronic obstructive pulmonary disease among managed care patients. Int J Chron Obstruct Pulmon Dis. 2010; 5: 241-249.



Respiratory Humidification

- Normal airway humidification is bypassed or compromised during ventilation or oxygen therapy
- Mucociliary transport system operates less effectively
- Need to deliver gas at physiologically normal levels
 - 37 °C body core temperature
 - 44mg/L 100% saturated





Therapies - Respiratory Care, Acute Care & Surgical

Invasive ventilation



F&P Evaqua 2™

Neonatal invasive ventilation



F&P Evaqua 2™

Noninvasive ventilation



F&P FreeMotion™

Neonatal noninvasive ventilation

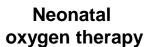


F&P Bubble CPAP

Oxygen therapy



F&P Optiflow™





F&P Optiflow "junior

Humidity therapy



F&P AIRVO™2

Surgical humidification







Respiratory & Acute Care - Hardware

- 850 respiratory humidifier system
 - Invasive ventilation, oxygen therapy and non-invasive ventilation
- 810 respiratory humidifier system
 - Entry level system
 - Ventilation and oxygen therapy
 - Optional heated breathing circuit
- AIRVO 2 flow generator/humidifier
 - Optiflow oxygen therapy
 - Humidity therapy
- Surgical opportunity (HumiGard)
 - Laparoscopic insufflation
 - Open surgery







Respiratory & Acute Care - Single Use Consumables

- Single-use chambers
 - Patented auto filling MR290
- Single-use breathing circuits
 - Patented spiral heater wire
 - Proprietary Evaqua 2 expiratory tube
 - Minimal condensation
 - Delivery of optimal humidity
- Breathing circuit components
 - Filters, catheter mount, weaning kit
- Interfaces
 - NIV masks, tracheostomy, Optiflow, oxygen therapy
- Approx 30 system set-ups used per controller per year
- Consumable growth driving revenue growth







OptiflowTM **Therapy** – **Delivery Options**





F&P 850[™]System





Obstructive Sleep Apnea

- Temporary closure of airway during sleep
- Can greatly impair quality of sleep, leading to fatigue; also associated with hypertension, stroke and heart attack
- Estimated US\$2.5+ billion worldwide market, growing approximately 6 - 8%
- Potentially 50-60 million affected worldwide
- Most common treatment is CPAP (Continuous Positive Airway Pressure)
 - Key issue with CPAP is compliance
 - Humidification provides significant acceptance and compliance improvements









Revolutionary Masks

- Comfortable
- Easy to fit
- Efficient

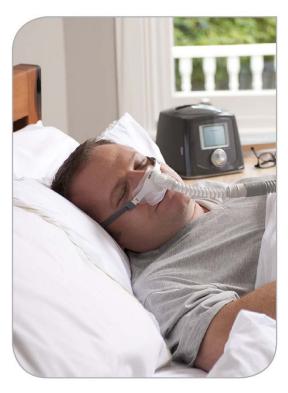














Stylish, Smart + Simplified CPAP Range

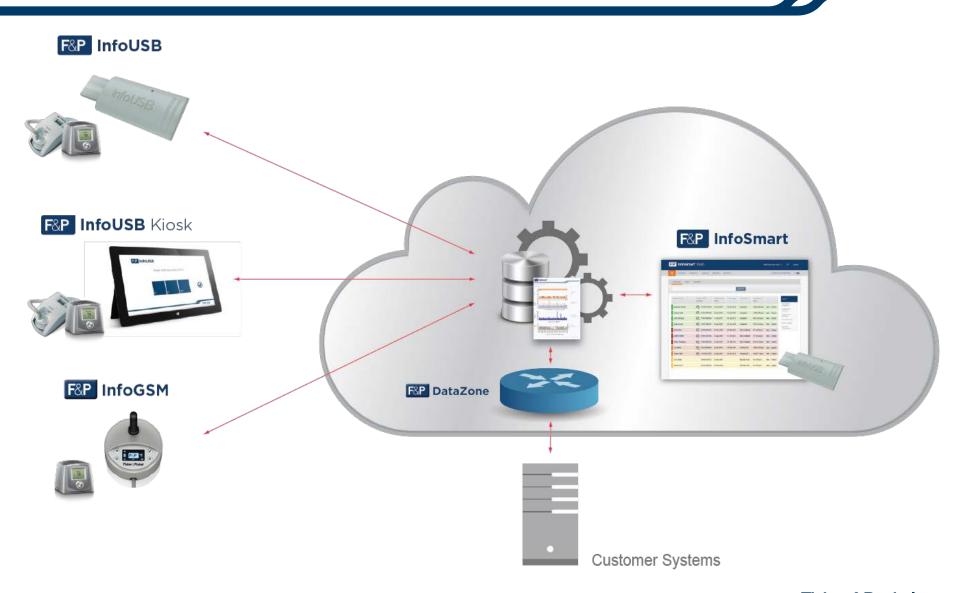




- Efficiently integrates with InfoUSB and InfoSmart Web
- Responsive pressure relief -SensAwake
- ThermoSmart humidifier breathing tube technology
- Auto-adjusting CPAP



Efficient Compliance Reporting





Research & Development

- 9.7% of operating revenue,
 NZ\$65M¹
- Product pipeline includes:
 - Humidifier controllers
 - Masks
 - Respiratory consumables
 - Flow generators
 - Compliance monitoring solutions
- 118 US patents, 287 US pending, 496 ROW, 410 ROW pending¹





¹ for the 12 months ended 31 March 2015 ² as at 31 March 2015

Manufacturing & Operations

- Vertically integrated
 - COGs improvements; Mexico, Lean manufacturing, supply chain
- Ample capacity to grow

Auckland, New Zealand

- Three buildings: 82,000 m² / 885,000 ft² total
- 100 acres/40ha land

Tijuana, Mexico

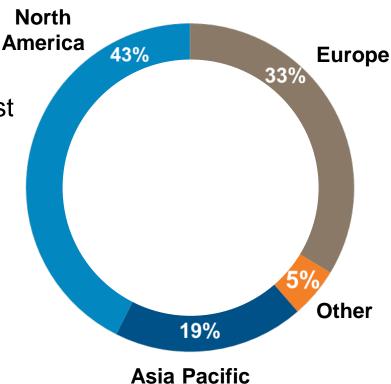
- 18,000 m² / 200,000 ft²
- Manufacturing floor area increased by 66%
- Consumables capacity ramping up





Global Presence

- Direct/offices
 - Hospitals, home care dealers
 - Sales/support offices in North America,
 Europe, Asia, South America, Middle East
 and Australasia, 15 distribution centres
 - More than 700 staff in 35 countries
 - Ongoing international expansion
 - Moving to a more direct US hospital distribution model
- Distributors
 - 200+ distributors worldwide
- Original Equipment Manufacturers
 - Supply most leading ventilator manufacturers
 - More than 120 countries in total



Revenue by region 12 months to 31 March 2015



Consistent Growth Strategy

- Experts in humidification, respiratory care, and obstructive sleep apnea
- Provide innovative devices which can improve patient care and outcomes
- Continuous product improvement
- More devices for each patient
- Serve more patient groups invasive ventilation, NIV, oxygen therapy, COPD, surgery, OSA
 - Increase international presence

